µ)$&8/7< 6(1$7((;(&87,9(&200,77((0((7,1*

7XHVGD\   1RYHPEHU
9LD =RRP   SP

$&7,21 0,187(6

0(0%(56 35(6(17 %LOO 7KRPSVRQ &KDLU /HH %ULFH 9LFH &KDLU -
$/62 35(6(17 7DQRRFKHHU =RJKL 3URYRVW &UDLW WKHHVWDWHPHQ ,QDUHOL
)DFXOW\ 6HQDWH 2IILFH 0DQDJHU
*8(67 (YHUHWW +DPQHU

   (YHUHWW +DPQHU &KDLU RI WKH IG4XDGHH &[LHFLXHVWL IDF &QWVR L&RWXQFHI
JUHDWHU :,84& UHSUHVHQWDWLRQ RQHQQ)DLFDXOW WLPSHQ IX WHDWKUHRWRZ WZ
JHQHUDO VWUXFWXUDO UHODWLRQ RVPKLS S DEHPVSXV WIHHQK LWVKHR4XDFG &QLWL
DVNHG 'U +DPQHU ZK\ KH GRHV QRWD WRQWUR QDWKQHH)DHFUX OWWD 6EQRDW
WKH 4XDG &LWLHV &KJDEXOWVUXRXO FRLGD QDGFXOOWV L6GHHQDW HXDQJ VXJJH
LQWHJUDWLQJ WKWKWRZRXEJKROGLHVUPRDOWVFKHDU WVRFXOO\& 6HQDWH LV S
ZLWK SRZHU WKURXJKRXW WKH XQEXOOWVXL&RXXQFHLOOHKODVVWDQH D4OXODGLGV L
LV WR SURYLGH D EULGJH EHWZHHQ \ WDFKXOOWGP DLDQQGLVVWWRDWHURYH DOODQGD
FDPSXVZLGH LQLWWUILWLOYHQW +HXDDLLUGQGWV WLWKLQHN 4XDKGD &LWPLVDNV)DFXOW\
PHPEHU RI)DFXOW\ 6HQDWH ZRXOGV KDHOODSG PDDRN HQWWKHJ IDFXHOW WK &RVXZ
YLVLEOH DQG UHHOHQH)DDFXXOW WW R6WG WQ DEWHD DG LV FXVVLRQV

'U +DPQHU DGPLWWHG WKDW WKHUVW KDYHDEUHHZKPIDQGH\ 4XDODGPH&LRWVYLH
RSSRUWXQLW\ WR VXEPLW SHWLWLRDWRQ PO DWURJHU RSQXQHWHK QO)DFXOODGW &HW
EHHQ DQ\ NLQG RI LQWHQVH HOHFWQLRQWV FRRPSHHQFLWLVLRRZOO DQ GV KDDNL
VRPHRQH WR YROXQWHHU 'U +DPQKDYHKKLQVWWRW KDOO 4XDIGOOVWDLGH
IURP WKH XQLYHUVLW\ DV D ZKROHYLHQ VZ R\ WKHPDWFKDYRHVEHOHWQKDOOXQS
SHUFHQW RI SHUVSHFWLYH VWXGHHFRQOGZKRORW FKDLURJH : D FUXOWD\PRQHPUE
&LWLHV FDPSXV WDRQ GDFF GLWQ6 VWKODHO4XDKDG &RXLQFILOHV &)DODFLXU +H REVHU
DXWKRULW\ YHVGHLQGJLQ WVKLWKVHLRQKDDDLUOGZRRXOOG G SHFOOLRQLRFOXWKH 3'URYRVW
3UHVLGHQW 0LQGUXS WR WDON WRR WQZKHLVWDFXPWHMDD &RXV ELFRLIOU&KHSDULHV
UHVSRQVLELOLW\ LQ)DFXOW\ 6HOODQWDDHWLQ DZODJUNV WHKODWWRULHUGHSWUVWL
+DPQHU ZRXOG OLNH WR H[SORUHXWKWWVWDXUH/KKHFW(LHRIFQRXVRFLYXU&RLPOQ
IROORZLQJ IDOO 'U +DPQHU UHPDL&NRHRG Q&LWLFKOD&KKWDLVKWUHLH4XDODGR&LQWLH\HHDV
FRXOG EH FKDQJHG +H DGGHG WKDZDWLIWWRKHEH4XRPDFXFOXOWNMQ&RVRXORUQFDO
VWLOO EH D   UDWLR RI 4XDG &6WWQDOHWWUJZHSRXOGH EZRRQQGHGIHWVIULRPPDFK
IDFXOW\ UDWLR VOLJKWO\ KLJKKHUEMXFKPDHMDQV DDDOGGWRZDVURG ZKFDFW\

&KDLU 7KRPSVRQ SRLQWHG RXW WKDWWKHLQWHUSUHWDWLRQ 4XRDXGO &LEHLHDFKDK
SURFHVVHV $OO IDFXOW\ PHPEHULVH VLQFKDYXHG LWQZJRWZKRVWHLRQVWKHH4
D UHSUHVHQWDWLYH RI WKHLU ERFODHPSKX RUDVDVODUUHHS UHHV EQW E\ L
W\SLFDOO\ JHW HOHFWHG WR)DFGXOGWSGHLYQLDQWHRE KYHRUWFLDQQJDLG DWWEH
4XDG &LWLHV IDFXOW\ FRXOG GR VDOWKH WKHPUHH 'DJUHHDVPQUHDWUHHJERVQWL
FRXOG XVH WR EHDWOVHRQ\HGFXROPWRVOHHQDWH4XDOGW&KWLHV IDFXOW\
FRORQ\ RQ WKH PRRQ DQG WKHLR HWK\VWXOQOLYHUVLRQHDRIDLOQGRROHU
WKLV DWWLWXGSHZRSOOHUVWRXIIRUOHVRE OQVSKIURYHRWLGHQWHDGV LQ UHL
XQLYHUVLW\ ZLGH WR VHH WKHEKK"3UR• 0ÀPÀPH K"4ÀP€P•PFPOP•0 `

3